

COMPANY REPORT

Dear Shareholders,

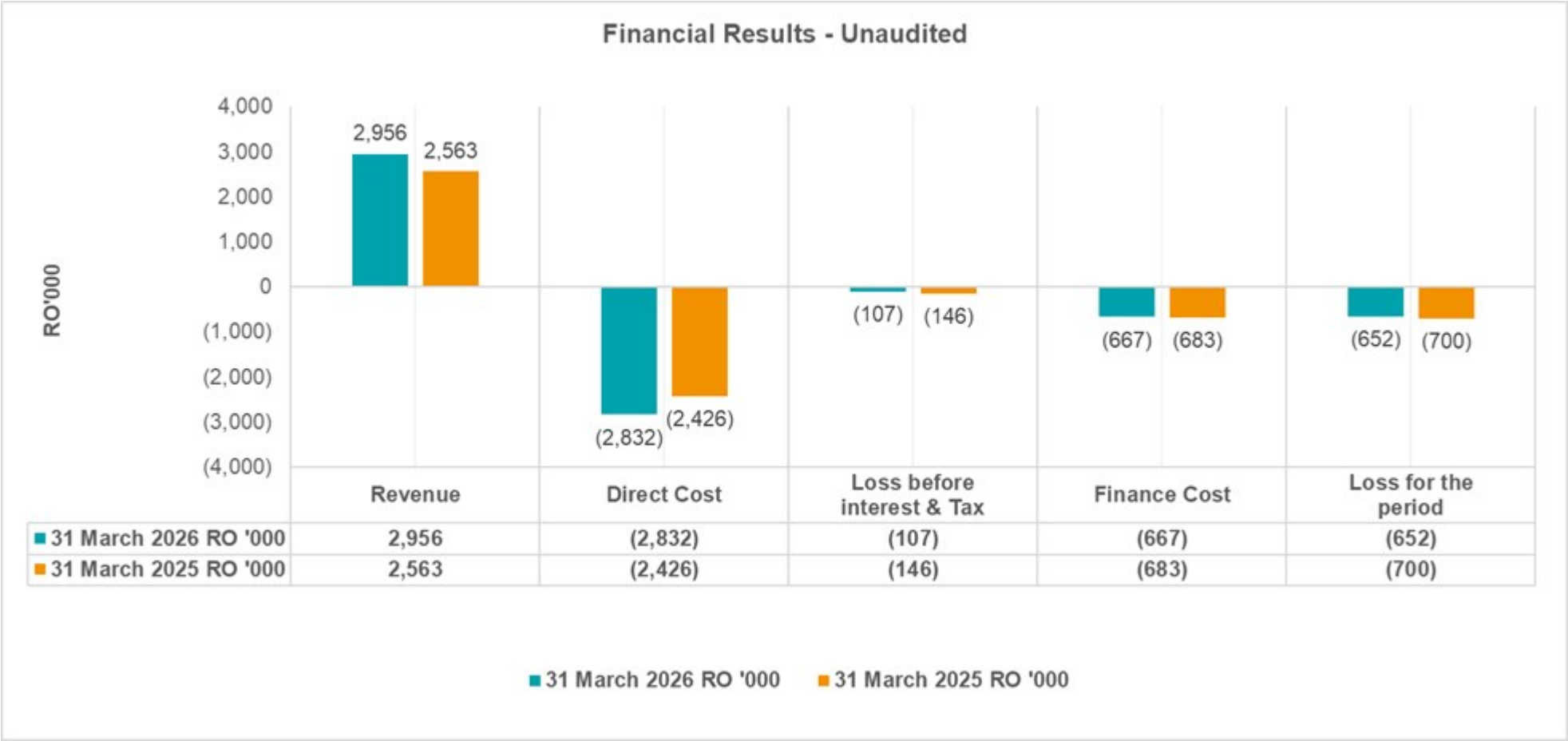
On behalf of the Board of Directors of Musandam Power Company SAOG (the "Company"), it's a pleasure to present the Company's Report for the three months ended on 31st March 2026.

Operational Performance

During the period in Q1 2026, the plant delivered approximately **74 GWh** to the Musandam grid, representing an increase of **32%** compared to **56 GWh** delivered during the same period in 2025. This improvement reflects continued operational efficiency and enhanced demand.

The plant achieved a high **reliability rate of 99.96%**, underscoring our commitment to operational excellence. Importantly, the company recorded **zero Lost Time Incidents (LTI)** during the period, extending our LTI-free streak to **1,623 days**. This achievement demonstrates our unwavering focus on **Health, Safety, Environment, and Quality (HSEQ)** standards.

Financial Performance



The Company reported a rise in revenue for the period ending 31 March 2026, primarily due to an increase in the Power Capacity Charge. This was driven by tariff adjustments resulting from annual price indexation and a corresponding increase in demand. Furthermore, a higher achieved ERH (Engine Running Hours) contributed to the top-line growth, which also drove a corresponding increase in LTSA Variable expenses. Seasonal winter-period factors impacted on the overall revenue profile, resulting in a net loss for the period.

Loss before interest and tax (EBIT) improved by 27% compared to the same period in 2025. This improvement is mainly attributed to the increase in revenue and a favorable variance in indirect costs relative to the prior year.

Overall, the net loss for the period ending March 2026 improved (decreased) by 7% compared to the same period in 2025, falling from RO 700k to RO 652k. While the period saw a nearly 20% rise in direct costs, this impact was partially offset by reduced interest expenses on the Senior Facility, in line with the terms of the Facility Agreement.

As of 31 March 2026, the Company's share price stood at **Baizas 355**, compared to **Baizas 264** at the end of March 2025, reflecting improved investor confidence.

Corporate Social Responsibility

At Musandam Power, we are committed to fostering inclusive and sustainable growth. Corporate Social Responsibility continues to be a fundamental element of our strategic direction, focused on creating value for both our shareholders and the communities we serve.

The company contributed **R.O 1,000** to the Ministry of Education, in support of the Third Musandam Artificial Intelligence Forum, benefiting students and educational staff.

In line with directives from the **Financial Services Authority**, the Company allocated **R.O 4,000** from its CSR budget to the **Oman Charitable Organization (OCO)**.

MPC remains committed to advancing initiatives that enhance quality of life, advance education, support health and well-being, promote youth development, and empower local communities, while contributing to sustainable development. Our focus is on delivering meaningful social impact, strengthening community resilience, and aligning with national development priorities, with continued emphasis on environmental, educational, and community health initiatives.

Outlook

The Company will continue to adopt all reasonable and prudent measures to maintain the **highest standards** of health, safety, environmental compliance, reliability, and availability.

In alignment with **Oman Vision 2040** and the national goal of **carbon neutrality**, MPC is actively integrating sustainable practices into its operations and long-term strategy. This commitment reaffirms our role in supporting the Sultanate's transition to a **low-carbon, resilient economy**.

Acknowledgment

On behalf of the Board of Directors, I extend our deepest appreciation to **His Majesty Sultan Haitham Bin Tarik Al Said** and the Government of Oman for their steadfast support of the private sector. Their continued commitment to creating an enabling business environment empowers us to contribute meaningfully to the Sultanate's economic development and prosperity.